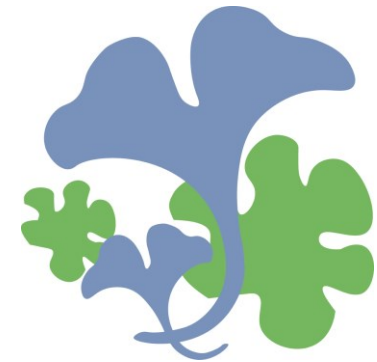




# CERTIFICATE OF TRAINING



This certifies that

# Christian Held

has successfully completed a two-day training on  
“Forecasting, Quality, Productivity and Efficiency for Agile teams”  
at Hoffmann Group

Ranjith Venkatesh

**Ranjith Venkatesh**

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July 2023 - Munich, Germany

Date - City